III Semester and IV Semester B.Com (Voc)(Tax Procedure & Practice)

		Se	emester III					
Sl. No.	Course Code	Title of the Course	Category of Courses	Teaching Hours per Week	SEE	IA	Total Marks	Credits
1		Language–I	Lang	4	80	20	100	3
2		Language–II	Lang	4	80	20	100	3
3	B.Com 3.1	Income Tax Law and Practice- III	Core	5	80	20	100	5
4	B.Com 3.2	Corporate Accounting – I	Core	5	80	20	100	5
5	B.Com 3.3	Goods and Service Tax Law and Practice III	Core	5	80	20	100	5
6.	B.Com 3.4	HR/ Marketing/ Finance/ Accounting/ Analytics	Elective1	3	40	10	50	2
	B.Com 3.5	Digital Marketing/Personal Management	Optional (Any one)	3	40	10	50	2
		·		29				25

		Se	emester IV					
Sl. No.	Course Code	Title of the Course	Category of Courses	Teachin g Hours per Week	SEE	IA	Total Marks	Credits
1		Language-I	Lang	4	80	20	100	3
2		Language–II	Lang	4	80	20	100	3
3	B.Com 4.1	Income Tax Law and Practice- IV	Core	5	80	20	100	5
4	B.Com 4.2	Corporate Accounting – II	Core	5	80	20	100	5
5	B.Com 4.3	Goods and Service Tax Law and Practice IV	Core	5	80	20	100	5
6.	B.Com 4.4	HR/ Marketing/ Finance/ Accounting/ Analytics	Elective1	3	40	10	50	2
	B.Com 4.5	Real Estate	Skill Enhancement	2	40	10	50	2
			_	28				25

Curriculum

Programme Objectives:

- **1.** To provide the knowledge of Taxation system in India and to enhance employability skills of the Commerce students.
- **2.** To motivates the learners towards higher education and The course helps the students to prepare for competitive and professional examination.
- **3.** The introduction of updated and the need of the hour concepts and contents will make a student employable and at the same time confident in his/her day to day transactions.
- **4.** The programme cultivates the habit of entrepreneur and there by motivates student to start entrepreneurship.
- **5.** To provide inter-disciplinary knowledge through non-major elective courses and develops research culture by projects both practical and technical skills in the curriculum.
- **6.** To provide practical exposure by providing opportunities for industrial visit, CA office visit, Visit to Tax Offices, Meeting Tax Officials and so on.

Programme Outcome:

- 1. The students can get the knowledge, skills and attitudes during the end of the B.com degree course.
- 2. Students will be able to do their higher education and can make research in the field of finance and commerce
- **3.** The students will acquire the knowledge, skill in different areas of communication, decision making, innovations and problem solving in day to day business activities.
- **4.** Students will prove themselves in different professional exams like C.A.,C S, CPA, CMA,MPSC,UPSC. as well as other courses.
- **5.** Students will gain thorough systematic and subject skills within various disciplines of finance, auditing and taxation, accounting, management, communication, computer and also get the practical skills to work as accountant, audit assistant, tax consultant, and computer operator as well as other financial supporting services.
- **6.** By goodness of the preparation they can turn into a Manager, Accountant, Management Accountant, cost Accountant, Bank Manager, Auditor, Company Secretary, Teacher, Professor, Stock Agents, Government employments and so on.

Curriculum for III Semester

Course Contents:

- 3.1 Income Tax Law and Practice- III
- 3.2 Corporate Accounting I
- 3.3 Goods and Service Tax Law and Practice III
- 3.4 Human Resource Management

Or

Strategic Marketing Management

Or

Indian Financial System and Investment Analysis

Or

Indian Accounting Standards – I

Or

Human Resource Analytics

3.5 Digital Marketing

Or

Personal Investment Management

B.Com 3.1

5 Hours per week 60 Hours

COURSE OUTCOMES:

After completing the course, the student will be able to understand

- a) The amendments made to Direct Tax Laws of India by Finance Acts passed in the Parliament from time to time.
- b) Understand the theoretical framework of Direct Tax.
- c) Students are able to understand legal provisions and deductions available under Income tax
- d) It enables the students to compute salary income of individual

COURSE CONTENTS:

INCOME TAX LAW AND PRACTICE -III				
Course Code	B.Com 3.1	IA Marks	20	
Course Type (Theory/Practical/Integ rated)	Theory	End Sem Marks	80	
Teaching Hours/Week	5hrs	Total Marks	100	
Total Hours	60hrs	Credits	05	
Course Learning Objective: 1. To impart the knowledge of Indian Taxation system				
*	ts to compute the tax on to			

- 3. It gives the knowledge of Advance tax
- 4. To give them the knowledge of Tax Authorities, their power, duty and responsibility.
- 5. Make the students to visit to CA office for asking about Practical application.

Module 1

Computation of Tax on Total Income

14 Hours

Normal Rate and Special Rate of tax as applicable to Resident Assesses i.e individuals, Hindu Undivided families, partnership firms. Aggregation of Agricultural Income for the rate purposes Rebates and Reliefs (excluding double taxation relief in the case of share of income from Association of persons). Computation of tax under Old Regime and New Regime in relation to individuals and HUFs. Applicability of Form 10-IE.

Module 2	Tax deduction at Source	14 Hours
i vrodine z	rax deduction at Source	та попт

Deduction of Income Tax at source from the amount payable to Residents, Persons responsible to deduct tax at source. When to deduct, rates of tax, exemptions, deduction at lower rate applying to Assessing officer, filling of self-declaration Form, Remittance of Tax, Issue of certificate of

deduction of tax at source, filing of Quarterly Forms 24Q, 26Q and 27Q, application for tax deduction account number, consequences of non- deduction or short deduction or non/ short remittance of tax, interest and penalty thereof

Module 3 Tax Collection At Source 14 Hours

Collections of Income Tax at source, as applicable to residents, persons responsible to collect tax at source, when to collect, rates of tax, emptions, collection at lower rate by applying to assessing officer, filling self-declaration forms for non-collection. Remittance of Tax, Issue of certificate for collection of tax at source, Filling of Quarterly Form27 EQ, Application of Tax Collection Account Number, Consequences of non-collection or short collection or non/ short remittance of tax interest and penalty

thereof.

Module 4 Payment of Advance Tax

08 hours

Computation of Estimated Income, Exemption, Due dates to remit, Quantum of advance tax payable, Payment of advance taxon receipt of notice by assessing offices and procedure thereof.

Appointment of Income-tax authorities; Control of Income-tax authorities; Instructions to subordinate authorities; Taxpayer's Charter u/s. 119A; Faceless jurisdiction; Discovery, production of evidence etc.; Search and Seizure; Powers to requisition books of account etc; Power to call for information; Power of Survey; Faceless collection of information.

Books for Reference:

- 1. ICAI Study Materials related to Direct tax law and practice.
- 2. Direct Tax Law and Practice- Taxman's Publication
- 3. Income Tax law and practice- Taxman's Publication
- 4. Income Tax law and practice- V.P. Gaur, D.B. Narang, Puja Gaur, Rajeev Puri

Note: Latest edition of text books may be used.

CO	CORPORATE ACCOUNTING-I				
Course Code	B.Com 3.2	IA Marks	20		
Course Type		End Sem	80		
(Theory/Practical/Integrated)	Theory	Marks			
		Total Marks	100		
Teaching Hours/Week	5hrs				
Total Hours	60hrs	Credits	05		

- Comprehend the significance, necessity, and management of share underwriting
- Understand the approach for calculating profit before incorporation.
- Understand the valuation of intangible assets, particularly goodwill.
- Understand the valuation of equities.
- Prepare the financial accounts of companies in accordance with the Companies Act, 2013, along with current industry practices.

Module-1 VALUATION OF GOODWILL

10 Hours

Introduction to Goodwill Valuation: Definition and Significance of Goodwill, Determinants Affecting Goodwill Value, Situations Necessitating Goodwill Valuation.

Valuation Methods for Goodwill: Average Profit Method, Capitalisation of Average Profit Method, Super Profit Method, Capitalisation of Super Profit Method, Annuity Method

Module-2 VALUATION OF SHARES

12 Hours

Introduction to Share Valuation: Definition and Significance of Share Valuation, Necessity for Share Valuation, Determinants Influencing Share Valuation.

Methods of Share Valuation: Intrinsic Value Method, Yield Method, Earning Capacity Method, Fair Value of Shares. **Specialised Subjects in Valuation**: Rights Offerings and the Valuation of Rights Offerings, Valuation of Warrants

Module-3 UNDERWRITING OF SHARES

12 Hours

Introduction to Underwriting: Definition of Underwriting, SEBI Regulations Pertaining to Underwriting, Underwriting Commission.

Underwriter: Roles of an Underwriter, Benefits of Underwriting. **Categories of Underwriting**: Designated Applications, Undesignated Applications.

Assessment of Liability in Underwriting Agreements: Fully Underwritten Agreements, Partially Underwritten Agreements, Agreements with Firm Underwriting (including issues), Agreements without Firm Underwriting (including issues)

Module-4 FINAL ACCOUNTS OF A JOINT STOCK COMPANY

14 Hours

Preparation of Financial Statements for Companies: Legal Requirements for Financial Statement Preparation, Schedule III of the Companies Act, 2013, IND AS-1: Presentation of Financial Statements. Management of Distinct Items: Tax Deducted at Source (TDS), Advance Tax Payment, Tax Provision, Depreciation, Interest on Debentures. Dividends - Regulations Concerning Dividend Disbursement and Allocation to Reserves. Preparation of Financial Statements: Statement of Profit and Loss (in accordance with Schedule III), Balance Sheet (in accordance with Schedule III)

Module-5 PROFIT PRIOR TO INCORPORATION

12 Hours

Introduction to Profit Prior to Incorporation: Definition of Profit Prior to Incorporation, Computation of Sales Ratio, Computation of Time Ratio, Computation of Weighted Ratio.

Management of Expenditures: Management of Capital Expenditure, Management of Revenue Expenditure.

Determination of Pre-Incorporation and Post-Incorporation Profits: Compilation of Statement of Profit and Loss in accordance with Schedule III of the Companies Act, 2013, Compilation of Balance Sheet in accordance with Schedule III of the Companies Act, 2013

- ✓ M.C. Shukla, T.S. Grewal, and S.C. Gupta. Advanced Accounts. Vol.-II. S. Chand & Co., New Delhi
- ✓ S.N. Maheshwari, and S. K. Maheshwari. Corporate Accounting. Vikas PublishingHouse, New Delhi.
- ✓ Ashok Sehgal, Fundamentals of Corporate Accounting. Taxman Publication, NewDelhi.
- ✓ V.K. Goyal and Ruchi Goyal, Corporate Accounting. PHI Learning.
- ✓ Jain, S.P. and K.L. Narang. Corporate Accounting. Kalyani Publishers, New Delhi.
- ✓ Bhushan Kumar Goyal, Fundamentals of Corporate Accounting, InternationalBook House
- P. C. Tulsian and Bharat Tulsian, Corporate Accounting, S.Chand
- ✓ Amitabha Mukherjee, Mohammed Hanif, Corporate Accounting, McGraw HillEducation

G	oods and Service Tax La	nw –III	
Course Code	B.Com 3.3	IA Marks	20
Course Type		End Sem	80
(Theory/Practical/Integrated)	Theory	Marks	
		Total Marks	100
Teaching Hours/Week	5hrs		
Total Hours	60hrs	Credits	05

Course Objective:

- 1. Enables the Students will be able to study the provisions of Indirect Taxation Laws in India
- 2. This subject is to be taught with reference to the relevant amendments made to GST by GSTC and by Finance Acts passed in the Parliament from time to time so that students are updated with the Indirect tax laws in India and it enhances learning objective
- 3. The students are able to compute the GST returns independently.

Module 01 Input Tax Credit- Part I 14 HOURS

Eligibility and conditions for taking input tax credit – Apportionment of credit and blocked credits – Availability of credit under special circumstances under Section 18 of the CGST Act – Documentary requirements and conditions for claiming input tax credit– Reversal of input tax credit in the case of non-payment of consideration–Discrepancies in claim of Input tax credit and reversal of such claim. Simple problems on Identification of Blocked Credit and Credit under Special Circumstances. Simple problems on computation of Reversal of Credit..

Module 02 Input Tax Credit- Part II 14 HOURS

Taking input tax credit in respect of inputs and capital goods sent for job work – Manner of distribution of credit by Input service distributor – Manner of claiming credit under special circumstances under Rule 40-Anti profiteering measure under Section 171.

Simple problem on Identification of Input Service Distributor.

Simple problem on allocation of credit by an Input Service Distributor.

Problems on computation of Input Tax, Output tax and Net tax and Advanced problems on Computation of GST payable.

Module 03 Accounts and Records under GST 12 HOURS

Maintenance of accounts by registered persons – Generation and maintenance of electronic records – Records to be maintained by owner or operator of godown or warehouse or transporters - Issue of tax invoice under Section 31 of the CGST Act – Components of a Tax invoice – Time Limit for issuing tax

invoice – Manner of issuing invoice – Bill of supply – Receipt voucher – Refund voucher – Revised tax invoice - Transportation of goods without issue of invoice - Credit notes and debit notes – Accounts and records to be maintained under Section35–Period of retention of accounts.

Collect the E forms applicable, E Invoice, Bill of Supply discuss the practical applicability.

Module 04 Returns Under GST 12 HOURS

Time limits – Form and manner of furnishing details of outward supplies – Form and manner of furnishing details of Inward Supplies – Concept of Form GSTR-1A and GSTR-2A - Furnishing of return sunder Section 39 of the CGST Act – Claim of input tax credit and provisional acceptance thereof –matching, reversal and reclaim of input tax credit – Annual return – Final return – Levy of late fee –Goods and Service tax practitioners

Discuss the E Forms available for Filling of Returns under GST.

Module 05 Casual Taxable Person and Non Resident Taxable Person 08 HOURS

Special provisions in relation to casual taxable person and non-resident taxable person—meaning—registration—filing of returns.

Books for Reference:

- 1. Indirect Tax Laws- Bangar's Publication- Dr. Yogendra Bangar, Dr. Vandana Bangar
- 2. Students guide to Income Tax (including GST- Taxman's publication- Dr. Vinod Singhania and Dr. Monica Singhania
- 3. Business Taxation- Dr. Ravi MN, Mr. BhanuPraksh B.E, Dr. Suman Shetty N
- 4. ICAI study materials related to Indirect tax.

Note: Latest edition of text books may be used.

HUMA	N RESOURCE MANAGEMENT			
Course Code	B. Com 3.4	IA Marks	10	
Course Type		End Sem	40	
(Theory/Practical/Integrated)	Theory	Marks		
		Total Marks	50	
Teaching Hours/Week 3 Hours				
Total Hours	36	Credits	02	

- To learn the effective implementation of Human Resource Planning.
- Demonstrate the methods and processes involved in procuring, selecting and training people.
- Describe the relevance and process of performance appraisal.
- Applying them to real-world scenarios, and developing essential skills for managing people and organisations.

Module-1 Employment Panning & Forecasting

09 Hours

Objectives of HRP, HRP Process, Problems with HRP, Guidelines to make HRP effective. Job Description and Job Specifications. Sources of Recruitment, E-Recruitment, Alternatives to Recruitment, Recruitment by Government Institution. Selection Procedures, Different Types of Tests, Interview Process, Placement & Induction.

Module-2 Training 09 Hours

Objectives of Training, Training versus Development, Methods of Training, Concept of Management Development, Principles of Management Development.

Career Planning: Meaning, Need, Process and Advantages of Career Planning & Development – Steps in Career Development System – Promotion – Transfer – Demotion.

Module-3 Performance Appraisal

09 Hours

Performance Appraisal – Meaning & Definition, Objectives of Performance Appraisal, Process of Performance Appraisal, Methods of Performance Appraisal – Traditional & Modern Methods, Balanced Scorecard, Essentials of Good Performance Appraisal.

Module-4 Compensation Management

09 Hours

Components of Compensation - Factors influencing Employee Compensation; external and internal - Challenges in Compensation; Job Based Pay, Skill Based Pay, Competency Based Pay - Concepts of Wage; Minimum, Fair & Living Wages - Objectives of Wage & Salary Administration - Wage Fixation Institution in India; Collective Bargaining, Wage Boards & Pay Commission - Equal pay, Gender pay gap - Recent Trends; Performance Based Pay, Talent Based Pay, Broad Banding, Flexible Pay, Team Based Allowance.

Cours	Course Outcomes: At the end of the course the student will be able to:				
CO1	Understand the key theoretical perspectives, concepts in Human Resource Management (HRM) and its relevance in today's organizations.				
CO2	Analyze the role of HR Manager in enhancing organizational effectiveness, employee performance and planning HR aspects as well as applying different recruitment and selection methods.				
CO3	Evaluate Employee job performance including different appraisal methods and implementing the different strategies to improve employee job performances.				
CO4	Develop effective HRM practices and implementing modern HR techniques and practices in the				

present organisations.

	as for Reference	T	I
Sl. No.	Title of the Book	Name of the Author/s	Name of the Publisher
1	Human Resources Management	L M Prasad	Sultan Chand & Sons
2	Human Resource Management: Text and Cases	K. Aswathappa	McGraw Hill
3	Human Resources Management	Dr. Suman Shetty N and Dr. Ravi M.N.	Professional Books Publishers
4	Essentials of HRM and Industrial Relation	Subba Rao P	Himalaya Publishing House
5	Human Resource Management: Text and Cases	Gupta C B	Sulthan Chand & Sons
6	Huma Resource Management: Text and Cases	Rao V S P	Excel Books
7	Human Resource Management	Kanka S S	Sulthan Chand & Sons
8	A Textbook of Human Resource Management	Dwivedi R. S	Vikas Publishing House
9	Personnel Management: Human Resource Principles, Concepts, Trends, Emerging Challenges	C. B. Mamoria& V S P Rao	Himalaya Publishing House
10	Human Resource Management	Gary Dessler & Biju Varrkey	Pearson
11	Personnel Management & Human Resources	C S Venkataratnam& B. Srivastava	McGraw Hill Publication
12	Human Resource Management	Pravin Durai	Pearson Education
13	Human Resource Management	Biswajeet Pattanayak	PHI Learning
14	Personnel Management & Industrial Relations	P C Tripathi	Sultan Chand & Sons
15	Human Resource Management	Robert L. Mathis, John H. Jackson	Cengage Learning
16	Human Resource Management	Raymond Noe, John Hollenbeck, Barry Gerhart, Patrick Wright	McGraw-Hill Education
17	Training and Development in Organizations	Jon M. Werner, Randy L. DeSimone	Pearson Education
18	Human Resource Management at Work: People Management and Development	Mick Marchington & Adrian Wilkinson	McGraw Hill
19	Principles of Personnel Management	Edwin B. Flippo	McGraw Hill

20	Employee Management Mastermind – Manage People Risks, Compensation & HR Technology	Harjeet Khanduja	Zebra Learn Pvt Ltd
21	Generation Z	Corey Seemiller & Meghan Grace	Roultedge
22	Managing Human Resources	Gomez-Mejia Luis R, Balkin David B. and Cardy Robert L.	Prentice Hall India
23	Human Resource Management	Alan Price	Ceneage Learning
24	Human Resource Management: A South Asian Perspective	Snell, Bohlander & Vohra	Ceneage Learning
25	Applied Human Resource Management: Strategic Issues and Experiential Exercises	Kenneth M. York	Sage Publication
26	Reinventing HRM: Challenges and New Directions	Ronald J. Burke & Cary L. Cooper	Poutledge

Video Lectures (e – resources)

- 1. https://courses.lumenlearning.com/wm-humanresourcesmgmt/
- 2. https://www.whatishumanresource.com/
- 3. https://www.managementstudyguide.com/
- 4. https://hr-guide.com/
- 5. https://www.citehr.com/
- 6. https://www.icmrindia.org/case%20volumes/Case%20Studies%20in%20Human%20Resource%20Management%20Vol%20I.htm
- 7. https://open.umn.edu/opentextbooks/textbooks/71
- 8. https://hbsp.harvard.edu/cases/
- 9. https://www.coursera.org/specializations/human-resource-management
- 10. https://onlinecourses.nptel.ac.in/noc20 mg15/preview
- 11. https://alison.com/course/introduction-to-modern-human-resource-management-revised#google-vignette
- 12. https://www.classcentral.com/course/managing-human-resources-5462
- 13. https://onlinelibrary.wiley.com/toc/1099050x/2025/64/1

STRATEGIC MARKETING MANAGEMENT				
Course Code	B.Com 3.4	IA Marks	10	
Course Type		End Sem	40	
(Theory/Practical/Integrated)	Theory	Marks		
		Total Marks	50	
Teaching Hours/Week	3 Hours			
Total Hours	36 Hours	Credits	2	

- To understand the classical Marketing perspectives and contrasts.
- To understand the dynamics of various Environmental factors.
- Familiarize the students regarding dimensions of Consumer behavior, New Product Development.
- To have an elementary knowledge of Pricing strategies, and other preliminary concepts.

Unit - 1: Marketing Environment

09 Hours

Introduction, Nature of Marketing Environment, Kinds of Marketing Environments, Macro Marketing Environment, Micro Environment, Strategies to deal with marketing environment

Module-2: Consumer Behavior

09 Hours

Meaning, Consumer Buying Motives, Theories of Consumer Buying Behaviour, Factors Influencing Consumer Behaviour, Types of buying behavior.

Module-3: New Product Development

09 Hours

Introduction, Product Development, Stages in New Product Development, Process in product planning & development, Classification of new product, Product Failure, Product Quality Assurance, ISO:9000 Series-Quality Standards

Module-4: Pricing Strategies

09 Hours

Introduction, Importance of pricing, Types of pricing decisions, Pricing Decisions and Strategies, Pricing of New Products, Recent Innovation in pricing, Discounts and allowances

Cou	Course Outcomes: At the end of the course the student will be able to:		
1	Students will get the exposure of Marketing.		
2	Subject will give vast and wide insight of traditional and contemporary aspects in		
	marketing.		
3	It will help students to understand about dynamics of various Environment of		
	Marketing, New Product Development, Pricing strategies and so on.		
4	This subject will empower the students to gain insights into day to day marketing.		

Sl.	Title of the Book	Name of the	Name of the Publisher
No.		Author/s	
1.	Marketing	T. N. Chhabra	Gagan Kapur
	Management	S.K. Grover	Dhanpat RAi & Co. (P) Ltd., Delhi
2.	Marketing	Late S.A Sherlekar Himalaya Publishing House, Mumbai	
	Management	Revised by	
	Concepts & Cases	R. Krishnamoorthy	
3.	Marketing	Rajan Saxena	McGrew Hill Education (India) Private Limited,

	Management		Chennai
4.	Marketing	Dr. S.P. Bansal	Kalyani Publishers, New Delhi
	Management		
5.	Marketing	Philip Kotler	Pearson Education
	Management	Kevin Lane Keller	
6.	Marketing	Dr. Amit Kumar	Sahitya Bhawan Publications
	Management	Dr. B. Jagdish Rao	

INDIAN FINANCIAL SYSTEM AND INVESTMENT ANALYSIS						
Course Code B.Com 3.4 IA Marks 10						
Course Type	Theory	End Sem Marks	40			
(Theory/Practical/Integrated)	Theory	Total Marks	50			
Teaching Hours/Week	03	Total hours	36			
Credits	02					

- Understand the structure of Indian financial system
- Analyzethe various financial services in the financial market
- Apply the knowledge of Investments in wise Investment decisions

Module-1 INDIAN FINANCIAL SYSTEM

08 Hours

Financial system and Securities Market: Financial System – Concept, Securities Market Structure- Structure of money market and capital market — Call money market. Treasury bill market, Commercial bill market including commercial paper and certificate of deposits, Government securities market, Primary and secondary market for securities. Market Participants

Module-2 FINANCIAL SERVICES AND FINANCIAL INNOVATIONS 12 Hours

Financial Services- Concept and Role of Financial Services, Mutual fund – meaning, parties to the mutual fund and kinds of Mutual fund schemes. Exchange traded funds- concept and operation of ETF. Credit rating – concept, kinds, methodology and agencies. Venture Capital-concept, stages of VC financing, types. FinTech- concept, Evolution and Importance of FinTech

Module-3 ELEMENTS OF INVESTMENT

08 Hours

Investment: Meaning – Characteristics – Importance – Objectives – Factors of Sound Investment – Investment Environment – Investment Media – Principles of Investment – Speculation – Gambling, Difference between investment, speculation, and gambling -Investment Process (Theory)

Module-4 VALUATION OF SECURITIES

08 Hours

Concept of Valuation- Equity valuation and Analysis, Bond valuation and Analysis. Contemporary issues in Finance

Course O	Course Outcomes: At the end of the course the student will be able to:		
CO 1 Understand the structure of the financial markets			
CO 2	Comprehend the various financial services and their importance in the financial markets		
CO 3	Apply concepts to the real-world scenario		

Sl.	Title of the Book	Name of the	Name of the
No.	Title of the book	Author/s	Publisher
1	Investment and Security Markets in India	V AAvadhani	Himalaya
			Publishing house
2	Security Analysis and Portfolio Management	Punithavathy	Vikas Publishing
		Pandian	House
3	Indian Financial Systems	M Y Khan	Tata McGraw
			Hill

4	Financial Markets and Services	Vasanth Desai	Himalaya
			Publishing House
5	Financial Markets and Services	K Natrajan	Himalaya
		E Gordon	Publishing House

INDIAN ACCOUNTING STANDARDS - I				
Course Code	B.Com 3.4	IA Marks	10	
Course Type	Theory	End Sem Marks	40	
(Theory/Practical/Integrated)	Theory	Total Marks	50	
Teaching Hours/Week	03	Total hours	36	
Credits	02			

- ✓ Comprehend the necessity and advantages of accounting standards
- ✓ Compile financial statements in compliance with Indian Accounting Standards (Ind AS)
- ✓ Understand the stipulations of Indian Accounting Standards regarding the recognition, measurement, and disclosure of specific items in financial statements.
- ✓ Comprehend the Accounting Standards relevant to items excluded from financial statements

Module-1 INTRODUCTION TO INDIAN ACCOUNTING STANDARDS 10 Hours

Meaning and Definition of Accounting Standards, Objectives of Accounting Standards, Benefits and Limitations of Accounting Standards, Process of Formulation of Accounting Standards in India, Overview and List of Indian Accounting Standards (Ind AS), Need for Convergence Towards Global Standards. Introduction to International Financial Reporting Standards (IFRS): Features of IFRS, Merits and Demerits of IFRS, Benefits of Convergence with IFRS. Applicability of Ind AS in India

Module-2 PREPARATION OF FINANCIAL STATEMENTS (IND AS 1) 10 Hours

Framework for Preparation of Financial Statements, Presentation of Financial Statements as per Ind AS 1. Components of Financial Statements:Statement of Profit and Loss, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, Notes to Accounts. Practical Problems on Preparation of:Statement of Profit and Loss, Balance Sheet (As per Schedule III of the Companies Act, 2013)

Module-3 RECOGNITION, MEASUREMENT, AND DISCLOSURE OF FINANCIAL STATEMENT ITEMS UNDER ACCOUNTING STANDARDS 06 Hours

Ind AS 16 – Property, Plant, and Equipment. Ind AS 116 – Leases.Ind AS 38 – Intangible Assets. Ind AS 23 – Borrowing Costs. Ind AS 40 – Investment Property. Objectives and Scope of each Standard, Key Definitions under each Standard, Recognition Criteria, Measurement Principles (Initial and Subsequent), Disclosure Requirements, Simple Practical Problems on the above Standards

Module-4 ACCOUNTING STANDARDS FOR ITEMS NOT APPEARING IN FINANCIAL STATEMENT SSTANDARDS COVERED 10 Hours

Ind AS 108 – Segment Reporting, Ind AS 24 – Related Party Disclosures, Ind AS 10 – Events Occurring After the Reporting Period (Balance Sheet Date), Ind AS 37 Provisions, Contingent Liabilities and Contingents Assets. Ind AS 33 Earnings per Share. Objectives and Scope of Each Standard, Key Definitions and Concepts, Recognition and Disclosure Requirements, Importance and Implications for Financial Reporting

- Study material of ICAI
- Indian Accounting Standardsby Anil Kumar, Rajesh Kumar and Mariyappa, HPH
- Indian Accounting Standards Made Easy by Miriyala, Ravikanth, Commercial Law Publishers
- IFRS for India by Dr.A.L.Saini, Snow white Publications.

- Roadmap to IFRS and Indian Accounting Standardsby CA Shibarama Tripathy
- IFRS for Finance Executives by Ghosh T P, Taxman AlliedServicesPrivate Limited.

Note: Latest edition of books may be used

HUMAN RESOURCE ANALYTICS						
Course Code B.Com 3.4 IA Marks 10						
Course Type		End Sem	40			
(Theory/Practical/Integrated)	Integrated	Marks				
		Total Marks	50			
Teaching Hours/Week						
Total Hours	36	Credits	2			

Course Learning Objectives: The objective of the course is to

- Understand the role of Analytics in Human Resource Management
- Identify a list of HR metrics relevant to achieve organization's mission or goals
- Apply HR analytics to support data driven HR decisions
- Impart hands-on experience to analyze and interpret HR data

Module-1: Introduction and Foundation of HR Analytics (10hours)

HR Analytics and Changing Role of HR Professionals. Importance and Scope of HR Analytics. Significance of HR Analytics, Benefits and Applications of HR Analytics, Levels of Analysis, Framework and Models of HR Analytics, Aligning HR analytics with Business Strategy and Outcomes.

Module-2: Data Sources for HRAnalytics(8hours)

Major HR Functions- HRMS/HRIS for HR decision-making – Understanding HR Data: Importance of HR Data, Types and Scales of Data; Methods of Capturing Data, Data Examination & Purification

Module-3:: HR Metrics for Analytics(10hours)

Developing Key HR metrics for reporting–HRP metrics- recruitment metrics – training and development metrics- performance appraisal metrics – Talent Management metrics- Employee Engagement metrics- Compensation Management metrics-HR scorecard – HR dashboard Models of HR Analytics

Module-4: HR Descriptive & Predictive Analytics(8hours)

Types of Business Analytics-Descriptive, Diagnostic, Predictive & Prescriptive- Tools for HR Analytics-Translating HR Metrics Results into Actionable Business Decisions for Upper Management (Calculation of Mean, Median, Mode, SD, Variance, Standard Error, Range, Kurtosis, Skewness Correlation, Regression for HR data Using Excel Application Exercises, HR Dashboards

Course Outcomes: At the end of the course the student will be able to:		
Understand concept and role HR Analytics		
	2. Understand various HR Metrics for HR Analytics	
	3. Application of HR analytics in HR decision making	

Sl.No.	Title of the Book	Name of the Author/s	Name of the Publisher
1	HR Analytics: Understanding Theories and Applications	Dipak Kumar Bhattacharya	SAGE publications
2	Ramesh Soundrarajan&Kuldeep Singh	Winning on HR Analytics	Sage
3	Human Resource Analytics	NishantUppal	Pearson
4	HR Analytics	Rama Shankar Yadav& Sunil	Wiley

	Maheshwari	

	DIGITAL MARKETING		
Course Code	B.Com 3.5	IA Marks	10
Course Type		End Sem	40
(Theory/Practical/Integrated)	Integrated	Marks	
		Total Marks	50
Teaching Hours/Week	03		
Total Hours	36	Credits	02

- Introduce the fundamentals of digital marketing and its evolution.
- Explore various digital marketing channels and tools.
- Develop skills in content marketing, SEO, SEM, social media, and analytics.
- Enable students to create, manage, and evaluate digital marketing campaigns.

Module-1: Introduction to Digital Marketing

09 Hours

Meaning and Evolution of Digital Marketing, Traditional Marketing vs. Digital Marketing, Components of Digital Marketing Ecosystem, Benefits and Challenges of Digital Marketing, Digital Marketing Trends and Career Opportunities.

Module-2: Digital Marketing Channels and Strategies

09 Hours

Meaning, Concept, Importance of Digital Marketing Channels, Website Planning and Development, Content Marketing Strategy, Email Marketing – Planning and Execution, Affiliate and Influencer Marketing, Mobile Marketing and App-based Marketing, Online Reputation Management (ORM)

Module-3: Search Engine and Social Media Marketing

09 Hours

Search Engine Optimization (SEO): On-page and Off-page Techniques, Search Engine Marketing (SEM) and Google Ads, Pay Per Click (PPC) Advertising, Social Media Platforms: Facebook, Instagram, LinkedIn, Twitter, YouTube, Social Media Campaign Planning and Management, Tools for Social Media Management

Module - 4: Web Analytics and Digital Campaign Planning

09 Hours

Introduction to Web Analytics (Google Analytics, etc.), Key Metrics: Traffic, Conversion, Bounce Rate, Engagement, ROI Measurement in Digital Marketing, Budgeting and Media Planning for Campaigns, Legal and Ethical Aspects of Digital Marketing

Course	e Outcomes: At the end of the course the student will be able to:
CO1	Understand the basics and importance of digital marketing and Identify the key differences and advantages over traditional marketing.
CO2	Create and manage content strategies across platforms, Plan and execute email and mobile marketing campaigns.
CO3	Gain practical knowledge of SEO and SEM techniques, Design and monitor social media campaigns effectively.
CO4	Analyze and interpret data from digital campaigns, Plan and present a digital marketing strategy for a product or service.

Sl.	Title of the Book	Name of the	Name of the
No.	Title of the book	Author/s	Publisher

1	Understanding Digital Marketing	Damian Ryan	Kogan Page
2	Marketing 4.0: Moving from Traditional to Digital	Philip Kotler, HermawanKartaja ya, IwanSetiawan	Wiley
3	Digital Marketing	Dave Chaffey & Fiona Ellis- Chadwick	Pearson Education
4	Digital Marketing Essentials	Jeff Larson & Stuart Draper	Stukent
5	Digital Marketing for Dummies	Ryan Deiss& Russ Henneberry	Wiley
6	Social Media Marketing: A Strategic Approach	Melissa Barker, Donald Barker, Nicholas Bormann, Krista Neher	Cengage Learning
7	The Art of Digital Marketing	Ian Dodson	Wiley
8	Digital Marketing Strategy: An Integrated Approach to Online Marketing	Simon Kingsnorth	Kogan Page
9	SEO 2023: Learn Search Engine Optimization	Adam Clarke	Independently published

Web links and Video Lectures (e-Resources):

- Google Digital Garage https://learndigital.withgoogle.com
- **HubSpot Academy** https://academy.hubspot.com
- Simplilearn Digital Marketing Full Course: https://www.youtube.com/watch?v=nU-IIXBWIS4
- Marketing91 (India-based):https://www.youtube.com/@Marketing91
- Coursera Digital Marketing Specializations: https://www.coursera.org/specializations/digital-marketing

Personal Investment Management			
Course Code B.Com 3.5 IA Marks 10			10
Course Type		End Sem	40
(Theory/Practical/Integrated)	Integrated	Marks	
		Total Marks	50
Teaching Hours/Week	3 Hours		
Total Hours	36	Credits	02

- Create awareness about various financial products in the market.
- Enable the learners to acquire basic knowledge and skills in managing personal investment.
- Understand the basics of investment in financial and capital market.
- Encourage learners to take up careers in financial planning and Financial Advisory.

Module-1 Introduction to Investment:

08 Hours

Savings vs Investment, Objectives of Investment, Principles of Investment: Liquidity, Safety or Security & Profitability or Return, Other Considerations: Tax implications, Rate of Interest & Inflation

Module-2 Investment Avenues:

08 Hours

Term deposits, Insurance Policies, Retirement Plans, Real Estate, Gold and Bullion, Stock market securities & Mutual Funds. Basics of Investment Products – Goals & Time Frame, Assessing Risk Profile, Diversification & Asset Allocation, Capital Market vs Money Market, Market Participants & Stock Return and Risk

Module-3 Investment in Stock Market Securities:

10 Hours

Meaning of Stock market securities. How to Invest in Stock market. Stock indices: SENSEX, NIFTY. Risks involved in Stock market investments and Investor protection –SEBI.

Module-4Investment in Mutual Funds:

10 Hours

Meaning of Mutual Funds, Types/classification of Mutual Funds, How to Invest in Mutual Funds, Net Asset Value: Meaning and computation. Benefits of Mutual Fund Investment. Financial Planning, Life Cycle & Personal Budget. Personal Investment Planning and Personal Financial Planning with Case Studies

Course Outcomes: At the end of the course the student will be able to:		
1	Take up careers in Personal Investment and Financial Planning	
2	Set up their own offices for Stock Market and Investment advisory	
3	Be aware of the investment products and work in terms of Financial Independence.	

Sl. No.	Title of the Book	Name of the Author/s	Name of the Publisher
1	Financial Education		NSE Academy
	& Investment		
	Awareness		

2	NSDL Primer on		NSDL
	Personal Finance		
3	Personal Investment	Louis Manoj & Dr	Louis Publication
	Management	Therese Pereira	
4	Let's Talk Money	Monika Halan	Harper Business
5	Retire Rich: Invest □40	P .V. Subramanyam	TV18 Broadcast
	a Day		Ltd
6	The Money Manual:		Createspace
	How to Control Your	Tonya B Rapley	Independent
	Budget and Your		Publishing
	Finances		Platform
7	The Richest Engineer	Abhishek Kumar	Manjul Publish
			House
	Finance for Non-	Vishal Thakkar	JA Enterprises/
8	Finance People		Network 18
	_		Publications
9	Stocks to Riches	Parag Parikh	McGraw Hill
			Education
10	Value Investing and	Parag Parikh	McGraw Hill
	Behavioural Finance		Education
11	How to Budget &	Rachel Mercer	Independently
	Manage your Money		Published

Web links and Video Lectures (e-Resources):

- Saa thi App of SEBI can be downloaded for insights into financial planning and investment tips.
- https://youtu.be/sGrpyFiqNEI?si=HAT8XvKw4Nr01h09 11 Financial Rules for Financial Planning and help you retire early.
- https://youtu.be/MabD5R8kRak?si=A0Xn3umJRjeGS_1w The Ultimate Financial Plan in 10 minutes
- https://youtu.be/Y4a3I4TjMrc?si=GDrnMdyOlkUfdCFV Financial Planning & Personal Budget
- https://youtu.be/CU4l_rs50Kk?si=_b1zUpHQTf7Qfyrz Steps for Money Management and Financial Planning.
- https://youtu.be/4j2emMn7UaI?si=UB9W2WY0A-ooVYTQ Financial Literacy
- https://youtu.be/UcAY6qRHlw0?si=-Gkc66rcbW284TJk Personal Finance Basics

<u>Curriculum for IV Semester B.Com(Voc) (Tax Procedure & Practice)</u>

Course Contents:

- 4.1 Cost Income Tax Law and Practice-IV
- **4.2 Corporate Accounting II**
- 4.3 Goods and Service Tax Law and Practice –IV
- **4.4 Human Resource Development**

Or

Sales Promotions & Advertising Strategies

Or

Portfolio and Investment Management

Or

Indian Accounting Standards – II

Or

Marketing Analytics

4.5 Real Estate Management

Income Tax Law and Practice-IV			
Course Code	B.Com 4.1	IA Marks	20
Course Type		End Sem	80
(Theory/Practical/Integrated)	Theory	Marks	
		Total Marks	100
Teaching Hours/Week	5hrs		
Total Hours	60hrs	Credits	05

COURSE OBJECTIVES:

- ✓ The study this subject give the students the knowledge of amendments made to Direct Tax Laws of India by Finance Acts passed in the Parliament from time to time.
- ✓ Understand the theoretical framework of Direct Tax.
- ✓ Students are able to understand legal provisions
- ✓ This subject gives in-depth knowledge of five heads of income.

Module 01 Filling of Return of Income 12 hours

Mandatory filing of returns under Section 139; Revised Return, Belated return, Invalid Return, Rectify Return; Permanent Account number; Quoting of Aadhar number; Due dates for filing of return, Verification of income tax returns; Filing of returns in Electronic form; Concept of updated returns, Tax Updated returns; Concept of late filing fee under Section 234F; Different types of ITR and the applicability

Module 02 Assessment Procedure 12 hours

Assessment Procedure, Payment of Self-Assessment Tax, Inquiry before Assessment, Intimation, Regular Assessment, Best Judgement Assessment, Income Escaping Assessment, Rectification of mistake, Time limit to issue limitation period to complete assessment/rectification, issue of demand notice remittance amount demanded, Assessee in default, consequences of non-remittance of tax demanded. (Exclude the provisions Regarding recovery of tax).

Module 03 Assessment of Firms and Company 12 hours

Meaning of firm, partner conditions interest and remuneration payable to partners, computation income and Tax; Applicability of AMT; Meaning of company; Indian company, domestic company in which the public are substantially interested, closely held company, minimum alternative. Computation of income tax on distributed profits; Options under Section115BA, 115BAA and 115BAB

Module 04 Calculation of Interest 12 hours

Calculation of interest, interest payable to government, for late filing of return default in payment advance tax, determent of advance tax, excess refund, delay in remittance of tax on distributed profit interest payable to Assessee

Module 05 Computation of self-Assessment Tax 12 hours

Computation of amount to be demanded, claiming Refund of Tax. Compulsory maintenance of books accounts, compulsory audit. Appeals under Income Tax Act- Applicable orders-procedures- powers. Revision by Commissioner(excluding provisions regarding settlement commission, repetitive appeal, advance ruling and authorized representatives).

Books for Reference:

- 1. ICAI Study Materials related to Direct tax law and practice.
- 2. Direct Tax Law and Practice- Taxman's Publication
- 3. Income Tax law and practice- taxman's Publication
- 4. Income Tax law and practice- V.P. Gaur, D.B. Narang, Puja Gaur, Rajeev Puri

Note: Latest edition of text books may be used.

CORPORATE ACCOUNTING-II			
Course Code	B.Com 4.2	IA Marks	20
Course Type		End Sem	80
(Theory/Practical/Integrated)	Theory	Marks	
		Total Marks	100
Teaching Hours/Week	5hrs		
Total Hours	60hrs	Credits	05

Course Learning Objectives: Upon successful completion of the course, students will be able to

- ✓ Comprehend the legal regulations and procedures for the redemption of preference shares.
- ✓ Understand the various techniques of mergers and acquisitions involving joint stock corporations.
- ✓ Comprehend the procedure of internal reconstruction.
- ✓ Comprehend the implications and conditions of liquidation, and formulate the liquidator's conclusive financial statement.
- ✓ Acquire understanding of contemporary advancements in accounting and accounting norms.

Module-1 REDEMPTION OF PREFERENCE SHARES

12 Hours

Definitions and Legal Regulations, Treatment of Premium on Redemption. Establishment of Capital Redemption Reserve Account for New Share Issuance for Redemption. Organising Cash Reserves for Redemption, Establishment of the Minimum Quantity of Shares Required for Redemption. Issuance of Bonus Shares, Preparation of Balance Sheet in accordance with Schedule III of the Companies Act, 2013 post-Redemption

Module-2 MERGERS AND ACQUISITION OF JOINT STOCK COMPANIES 16 Hours

Amalgamation and Acquisition of Companies: Definition of Amalgamation and Acquisition, Categories of Amalgamation, Amalgamation as a Merger, Amalgamation as a Purchase. Calculation of Purchase Consideration: Lump Sum Method, Net Asset Method, Net Payment Method. Accounting for Amalgamation: Pooling of Interests Method (including issues), Purchase Method (including issues). Accounting Procedures: Journal Entries and Ledger Accounts in the Transferor Company's Records, Journal Entries in the Transferee Company's Records, Preparation of Balance Sheet Post-Merger (in accordance with Schedule III of the Companies Act, 2013).

Module-3 INTERNAL RECONSTRUCTION OF JOINT STOCK COMPANIES 10 Hours

Internal Reconstruction and Capital Reduction: Definition of Capital Reduction, Aims of Capital Reduction, Regulations for Share Capital Reduction under the Companies Act, 2013. Methods of Capital Reduction. **Journal Entries for Capital Reduction**: Accounting for Capital Reduction. Preparation of the Capital Reduction Account and the Balance Sheet post-reduction in accordance with Schedule III of the Companies Act, 2013.

Module-4 LIOUIDATION OF COMPANIES

12 Hours

Liquidation of Companies: Definition of Liquidation, Methods of Winding Up, Compulsory Winding Up, Voluntary Winding Up, Winding Up under Judicial Supervision. **Essential Elements of Liquidation**: Payment Hierarchy during Liquidation, Liquidator's Financial Statement, Liquidator's Compensation. **Practical Application**: Issues Regarding the Preparation of the Liquidator's Statement of Account.

Module-5 RECENT DEVELOPMENTS IN ACCOUNTING AND ACCOUNTING STANDARDS 10 Hours

Recent Advancements in Accounting and Accounting Standards: Global Reporting Initiative (GRI) concepts: General disclosure of ESG factors. **Inflation Accounting**: Introduction, meaning, objectives and applications

Goods and Service Tax Act – IV			
Course Code	B.Com 4.3	IA Marks	20
Course Type		End Sem	80
(Theory/Practical/Integrated)	Theory	Marks	
		Total Marks	100
Teaching Hours/Week	5hrs		
Total Hours	60hrs	Credits	05

Course Learning Objectives:

- 1. The study familiarizes the students with the provisions of Indirect Taxation Laws in India.
- 2. This subject is to be taught with reference to the relevant amendments made to GST by GSTC and by Finance Acts passed in the Parliament from time to time so that students are undated with the learning and it enhances learning objective.

Module 01 Payment of Tax 12 Hours

Payment of tax, interest, penalty and other amounts—Electronic Liability Register—Electronic Credit Ledger—Electronic Cash ledger - Interest on delayed payment of tax—Tax deduction at source under Section 51 of the CGST Act—Collection of tax at source under Section 52—Transfer of input tax credit—Refund of tax—Refundofintegratedtaxtointernationaltourist—

Without payment of tax.

Module 02 Assessment of Tax under GST

ConsumerWelfareFund–LetterofUndertakingforexport

12 Hours

Self-assessment–Provisionalassessment–Scrutinyofreturns–Assessmentofnon-filersofreturns–Assessment of unregistered persons– Summary assessment in certain special cases–Audit by tax authorities– Special audit under Section 66 of the CGST Act

Module 03 Inspection, search, seizure and arrest

12 Hours

Inspection, search, seizure and arrest- Inspection of goods in movement –Assessment of business premises.

Module 04 Appeals and Revisions

12 Hours

Appeals to Appellate Authority – Application for appeal – Appeal fees – Proceedings before the Appellateauthority–Constitutionofappellatetribunalandbenchesthereof–

AppealstoAppellateTribunal-ProcedurebeforetheAppellateTribunal-Orders of the Appellate Tribunal-Appearance by Authorized Representative-Appeal to HighCourt-Appeal to Supreme Court. Simple problems on identifying place of supply.

Module 05 Comprehensive Problems under GST 12 Hours

Problems to cover valuation, computation of tax and availing of input tax credit. (Incorporation of Delay in payment of tax to these problems, reversal of credit and refund of credit may be followed)

Books for Reference:

- 1. Indirect Tax Laws- Bangar's Publication- Dr. Yogendra Bangar, Dr. Vandana Bangar
- 2. Students guide to Income Tax (including GST- Taxman's publication- Dr. Vinod Singhania and Dr. Monica Singhania
- 3. Business Taxation- Dr. Ravi MN, Mr. BhanuPraksh B.E, Dr. Suman Shetty N
- 4. ICAI study materials related to Indirect tax.

Note: Latest edition of text books may be used.

HUMAN RESOURCE DEVELOPMENT			
Course Code	B.Com 4.4	IA Marks	10
Course Type		End Sem	40
(Theory/Practical/Integrated)	Theory	Marks	
		Total Marks	50
Teaching Hours/Week	03hrs		
Total Hours	36	Credits	02

- Articulate the core principles, concepts of HRD.
- Analyze the role of HRD in improving individual and organizational performance.
- Apply HRD strategies like training and development in real-world scenarios.
- Evaluate effective HRD programs.
- Demonstrate an understanding of global issues in HRD practices.

Module-1Conceptual Framework of HRD

09 Hours

Meaning and Definition of HRD; Need for HRD: Functions of HRD; HRD in Organizational Effectiveness; Structure of HRD; HRD Mechanism; HRD and Technology integration (AI, Automation, Digital HR tools); Challenges in HRD.

Module-2 Design and Implementation of HRD Programs

09 Hours

HRD Process; Assessing the need for HRD; Designing and developing effective HRD programs; Implementing HRD Programs; Evaluating effectiveness of HRD Programs; HRD in Indian Industry: Current Practices and Innovation.

Module-3 HRD Strategies for Enhancing HR Performance

09 Hours

Employee Counselling and Mental health support; Counselling Programs; Issues in Employee Counselling; Employee Wellness and Health Promotion Program; Management of Human resource surplus and shortage - Workforce Reduction and Realignment, downsizing and outplacement services, HR performance and benchmarking, Retention of human resources, Upskilling& Reskilling, Life-long Learning, Hybrid Work System, Moonlighting.

Module-4Globalisation and HRD

09 Hours

Impact of Globalisation on HRD; Diversity of workforce, discrimination, equal employment opportunity, managing diversity and diversity training, HRD Programs for diverse Employees; Global assignment management – staffing global assignment, Pre-departure orientation and training, Expatriate and Repatriate support and Development, international compensation.

Cours	se Outcomes: At the end of the course the student will be able to:
CO1	Understand the key theoretical perspectives, concepts, and definitions of Human Resource
COI	Development (HRD) and its strategic importance in modern organizations.
CO2	Analyze the role of HRD in enhancing organizational effectiveness, employee
CO2	performance, and fostering a learning culture.
CO3	Evaluate HRD systems and processes, including their design, implementation, and impact
CO3	on employee development and organizational success.
CO4	Apply HRD principles and frameworks in real-world scenarios, including needs
CO+	assessment, program development, and evaluation of HRD initiatives.
CO5	Develop effective HRD programs and interventions, considering contemporary trends
CO3	such as digital HR tools, AI, automation, and employee wellness.

	for Reference	N T 0.3	NT C.T
Sl. No.	Title of the Book	Name of the Author/s	Name of the Publisher
1	Human Resource Development	Subba Rao	Himalaya Publishers
2	Human Resource Development and Management	V. S. P. Rao	Excel Books
3	Human Resource Development	P C Tripathi	Sultan Chand & Sons
4	Human Resource Development	Mukund Chandra Mehta & Doel Kar	Bharathi Publications
5	Human Resources Development in India: Conceptual Analysis and Strategies	Tomar M S & Yadav B S	Shree Publishers
6	Human Resource Development: Theory & Practice	Rakesh Kumar Sudan & Minakshi Sharma	New Century Publications
7	Effective Human Resource development	Ajit Kumar Ghoshdr& Ananya Ghosh	Manas Publications
8	Human Resource Development	Uday Kumar Haldar	Oxford university Press
9	Strategic Human Resource Development	M. P. Gupta	Sage Publications
10	Future of HRD	T V Rao	Laxmi Publication
11	Strategic Human Resource Development	Kandula Srinivas R	PHI Learning
12	Human Resource Development: Theory & Practice.	David McGuire & Kenneth Molbjerg Jorgenson	Sage Publication
13	Strategic Human Resource Development	Lyle Yorks	Cengage Learnings
14	The Handbook of Human Resource Development	Elaine Farndale, K. H. K. Kock, Paul Boselie	Wiley-Blackwell
15	Training and Development in Organizations	Jon M. Werner, Randy L. DeSimone	
16	Human Resource Development: A Concise Introduction	Jon M. Werner & Randy L. DeSimone	
17	Human Resource Development	Ronald L. O'Leonard	Pearson Education
18	Foundations of Human Resource Development	Richard A Swanson	Berrett-Koehler

19	Strategically Integrated HRD	Jerry W Gilley & Ann Maycunich Gilley	Basic Books
20	Human Resource Development: From Theory into Practice	Eugene Sadler - Smith	Sage Publication Ltd
21	The HRD Almanac	Vidhya Srinivasan	Notion Press
22	HRD Management: A Strategic Approach	A. K. Nayak	Commonwealth Publishers
23	Big Book of HR	Barbara Mitchell & Cornelia Gamlem	Career Press
24	Strategic Human Resource Management	Randall S. Schuler & Susan E. Jackson	Blackwell Publishing
25	Strategic Human Resource Development: A Journey in Eight Stages	Matthias T. Meifert	Springer

Web links and Video Lectures (e-Resources):

- https://hbr.org/topics
- https://www.cipd.org/asia
- https://www.classcentral.com/course/youtube-human-resource-development-47761
- https://www.youtube.com/watch?v=sBA 5KbwfC4
- https://www.youtube.com/watch?v=bBGvDuiuW-M
- https://www.youtube.com/watch?v=159ff73Kg0k
- https://www.shrm.org/in/foundation
- https://www.ahrd.org/
- https://archive.nptel.ac.in/courses/109/105/109105121/
- https://www.youtube.com/watch?v=b2UZKco-drw
- https://avcce.digimat.in/nptel/courses/video/109105121/L51.html
- https://www.mindluster.com/certificate/14575/Human-Resource-full-explanation-video#google_vignette
- https://onlinelibrary.wiley.com/journal/15321096
- https://www.tandfonline.com/toc/rhrd20/current

SALES PROMOTIONS & ADVERTISING STRATEGIES					
Course Code	10				
Theory/Practical/Integrated	Theory	End Sem Marks	40		
		Total Marks	50		
Teaching hours / week	3 Hours.				
Total Hours	36 Hrs.	Credits	2		

Course Learning Objectives:

- To understand the dynamics of various Sales Promotions & CRM.
- To understand the classical Advertising and their Ethics including Global Marketing.
- To have an elementary knowledge of Marketing Ethics with Social Responsibilities and Consumer Protection Act.
- Familiarize the students regarding dimensions of Retail Management.

Module – 1 Sales Promotion & Customer Relationship Management 09 Hours

Introduction, Objectives of Sales Promotions, Types of Sales Promotion Programmes,
Setting Sales Targets, Customer interactions & build relationships, Customer satisfaction
& Loyalty, Measuring of CRM.

Module – 2 Advertising & Global Marketing

09 Hours

Introduction, Function & Objectives, Importance, Types of Advertising, Advertising Copy, Advertising Layout, Advertising Appeal, Advertising Ethics, New trends in Advertising, Global Marketing meaning, Global Marketing Strategies, Global Marketing Planning.

Module – 3 Marketing Ethics & Social Responsibilities

09 Hours

Introduction, Business Objectives, Impact of marketer's actions on consumers and society, Marketing Ethics and their Impact, Consumer Protection meaning, Rights of consumer protection Act, Different Agencies in consumer protection.

Module - 4 Retail Marketing

09 Hours

Meaning, Features & Importance, Types of retail Marketing, Wheel of retailing, Retail Mix, Retail Environment, Store layout, Types of stores, Point of sale systems, In-store Promotions.

Co	Course Outcomes: At the end of the course the student will be able to:		
1	Students will get the exposure of Marketing.		
2	Subject will give vast and wide insight of traditional and contemporary aspects in		
	marketing.		
3	It will help students to understand about dynamics of various aspects of Global		
	Marketing, Sales Promotions, Marketing Ethics, Social Responsibilities, Retail		
	Marketing and so on.		
4	This subject will empower the students to gain insights into day to day marketing.		

Sl. No.	Title of the Book	Name of the Author/s	Name of the Publisher
1.	Marketing	T. N. Chhabra	Gagan Kapur

	Management	S.K. Grover	Dhanpat RAi & Co. (P) Ltd., Delhi
2.	Marketing	Late S.A Sherlekar	Himalaya Publishing House, Mumbai
	Management	Revised by	
	Concepts & Cases	R. Krishnamoorthy	
4.	Marketing	Rajan Saxena	McGrew Hill Education (India) Private
	Management		Limited, Chennai
5.	Marketing	Dr. S.P. Bansal	Kalyani Publishers, New Delhi
	Management		
6.	Marketing	Philip Kotler	Pearson Education
	Management	Kevin Lane Keller	
7.	Marketing	Dr. Amit Kumar	Sahitya Bhawan Publications
	Management	Dr. B. Jagdish Rao	
8.	Customer	Dr. Manjula A	Sankalp Publication
	Relationship	Soudatti	
	Management		

Portfolio and Investment Management				
Course Code	B.Com 4.4	IA Marks	10	
Course Type		End Sem	40	
(Theory/Practical/Integrated)	Theory	Marks		
		Total Marks	50	
Teaching Hours/Week	03	Total hours	36	
Credits	02			

- Understand the various avenues of investment
- Underline the concept of risk and return and their relevance in trading in securities
- Apply the knowledge the fundamental analysis and the technical analysis for buying and selling of securities

Module-1 Avenues of Investment

08 Hours

Investment Avenues- Meaning and features, Traditional - Bank deposits, PPF, NSC, Postal schemes, Market Based schemes- Shares, Debentures, Mutual Fund, ETF s, Real Assets- Real estate, Gold and precious metals. Alternative investments- Hedge funds, Private equity, Cryptocurrency.

Module-2 Fundamental Analysis and Technical Analysis

12 Hours

Fundamental analysis- EIC framework- Economy, Business cycles, Industry analysis and Company analysis

Technical Analysis- Concept, Dow theory, Charts- types, Trend and Trend Reversal patterns, Mathematical indicators- Moving averages, ROC, RSI and Market indicators. Random walk and Efficient Market Hypothesis, Forms of Market Efficiency.

Module-3 Risk and Return

08 Hours

Risk and Return – Concept and calculation of risk and return. Portfolio Risk and Return: Expected return on the portfolio, Calculation of Portfolio Risk and Return. Risk-return trade off

Module-4 Portfolio Management

08 Hours

Portfolio Management: Meaning, Objectives, process of portfolio management, Selection of securities and Portfolio analysis. Construction of optimal portfolio using Sharpe's Single Index Model. Portfolio performance evaluation(Theory only)

Course Outcomes: At the end of the course the student will be able to:			
Understand	Understand The various avenues of investment		
Comprehend The Risk and return in building a portfolio			
Apply	The concepts to the real-world scenario		

Sl.	Title of the Book	Name of the Author/s	Name of the
No.	Title of the Book		Publisher
1	Investment	William Sharpe, Alexander	Prentice Hall
		Gordon, Jeffery Bailey	
2	Security Analysis and	Punithavathy Pandian	Vikas Publishing
	Portfolio Management		House

3	Investment Analysis and	Prasanna Chandra	Tata McGraw Hill
	Portfolio Management		
4	Security Analysis and	Kevin S	PHI, New Delhi
	Portfolio Management		

Indian Accounting Standards - II				
Course Code	B.Com 4.4	IA Marks	10	
Course Type		End Sem	40	
(Theory/Practical/Integrated)	Theory	Marks		
		Total Marks	50	
Teaching Hours/Week	03	Total hours	36	
Credits	02			

Course Outcomes: Upon successful completion of the course, students will be able to

- ✓ Comprehend the formulation of consolidated financial statements in accordance with Ind AS.
- ✓ Understand the necessary disclosures in financial statements.
- ✓ Comprehend the most recent stipulations of measurement-based accounting rules.
- ✓ Understand the accounting and reporting of financial instruments
- ✓ Examine the revenue recognition accounting standard

Module-1 CONSOLIDATED FINANCIAL STATEMENTS (INDIAN ACCOUNTING STANDARD 110) 10 Hours

Definition and Significance of Consolidated Financial Statements, Concepts of Parent Company and Subsidiary Company, Procedures for Preparing Consolidated Financial Statements. **Treatment of**: Capital Profit and Revenue Profit, Non-controlling Interest, Goodwill or Capital Reserve, Unreleased Profit, Mutual Indebtedness. Practical Challenges in the Preparation of Consolidated Balance Sheet.

Module- 2 DISCLOSURES IN THE FINANCIAL STATEMENTS

10 Hours

Ind AS 19 – Employee Benefits, Ind AS 28 Investments in Associates and Joint Ventures, Ind AS 34 - Interim Financial Reporting, Ind AS 102 – Share-based Payment. Goals and Parameters of Each Standard, Fundamental Definitions and Concepts, Disclosure Obligations in Financial Statements, Exhibition and Documentation of Pertinent Information, Practical Considerations and Illustrations Pertaining to Disclosures.

Module-3 VALUATION ACCORDING TO ACCOUNTING PRINCIPLES 10 Hours

Ind AS 8 - Accounting Policies, Changes in Accounting Estimates and Errors, Ind AS 101 — Initial Implementation of Indian Accounting Standards, Ind AS 20 - Accounting for Government Grants and Disclosure of Government Assistance, Ind AS 36 Impairment of Assets. Comprehending Accounting Policies and Their Implications, Management of and Reporting on Modifications in Accounting Estimates and Previous Period Errors, Protocols and Modifications in the Initial Implementation of Ind AS, Recognition, Measurement, and Disclosure of Government Subsidies, Accounting and Reporting of Equity-based Compensation.

Module-4 REVENUE-CENTRIC ACCOUNTING STANDARDS 06 Hours

Ind AS 115 Revenue from Contracts with Customers, Ind AS 113 Fair Value Measurement. Fundamental Concepts and Definitions Pertaining to Revenue Recognition and Fair ValueIdentification of Contracts and Revenue Recognition in accordance with Ind AS 115, Fair Value Measurement: Scope, Framework, and Application according to Ind AS 113, Pragmatic Provisions of the Preceding Standards, Resolving Practical Issues Pertaining to Ind AS 115 and Ind AS 113.

- Study material of ICAI
- Indian Accounting Standards by Anil Kumar, Rajesh Kumar and Mariyappa, HPH
- Indian Accounting Standards Made Easy by Miriyala, Ravikanth, Commercial Law Publishers

- IFRS for India by Dr.A.L.Saini, Snow white Publications.
- Roadmap to IFRS and Indian Accounting Standards by CA Shibarama Tripathy
 - IFRS for Finance Executives by Ghosh T P, Taxman Allied ServicesPrivate Limited.

Note: Latest edition of text books may be used

	MARKETING ANALY	TICS	
Course Code	B.Com 4.4	IA Marks	10
Course Type		End Sem	40
(Theory/Practical/Integrated)	Integrated	Marks	
		Total Marks	50
Teaching Hours/Week	03		3 Hours
Total Hours	36	Credits	2

Course Learning Objectives: The objective of the course is to

- To provide an understanding of Fundamentals of Marketing Analytics
- To understand the source and nature of Marketing data for Marketing Analytics
- To understand nature and role of customer and digital marketing analytics for marketing decisions

Module-1: Introduction to Marketing Analytics

10 Hours

Definition, Need and Scope of Marketing Analytics, Marketing Functions, Marketing Analytics Vs Marketing Research, Levels in Marketing Analytics, Adoption and Application of Marketing Analytics, Ethical considerations in Marketing Analytics, Marketing Analytics and Business Intelligence

Module-2: Summarizing Marketing Data

08 Hours

Understanding customer needs and wants through data analysis, Organize and Summarize Marketing Data- Summarizing Revenue Data: Month-wise and Product-wise, Demographic Analysis- Analyzing Sales Data by Age, Gender, Income and Location, Construction of Crosstabs of Two Demographic Variables-Measuring the impact of marketing activities on sales-Measuring the effectiveness of advertising campaigns (Use MS Excel as a Tool for conduction of Marketing Analytics)

Module-3:: Customer Analytics

10 Hours

Metrics for Tracking Customer Experience: Customer Feedback Metrics & Behavior- Measuring customer satisfaction and loyalty, Customer lifetime value and its significance- Customer churn and retention analysis- Identifying and analyzing customer touch points- Predicting consumer behavior using analytics

Module-4: Digital Marketing Analytics

08 Hours

Overview of digital marketing analytics tools, Tracking and analyzing website traffic and engagement, Search engine optimization (SEO) analytics, Pay-per-click (PPC) advertising analytics, Social media analytics, E mail marketing analytics, Mobile app analytics, Digital campaign measurement and optimization, Attribution modeling in digital marketing analytics

Course Outcomes: At the end of the course the student will be able to:			
	4. Learn the Concepts of Marketing Analytics and their relevance in business		
	5. Use MS Excel to deal with Marketing Data at basic level		
6. Apply Marketing analytics in Marketing decision making			

Sl.No.	Title of the Book	Name of the Author/s	Name of the Publisher
1	Marketing Analytics	Seema Gupta &AvadhootJathar	Wiley
2	Digital Marketing Analytics	Chuck Hermann, Ken Burbary	Que Publishing
3	Marketing Analytics	Mike Grigsby	Kogan Page

4	Measuring Marketing Analytics	Robert Kozielski	Emerald Publishing
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REAL ESTATE MANAGEMENT				
Course Code	B.Com 4.5	IA Marks	10	
Course Type		End Sem	40	
(Theory/Practical/Integrated)	Integrated	Marks		
		Total Marks	50	
Teaching Hours/Week 3 Hours				
Total Hours	36	Credits	2	

- Become aware about the latest trends in Real Estate dealings.
- Become a well-rounded Real Estate Advisors.
- Make a career in Real Estate.
- Get insights into Real Estate Dealings.
- Learn the tax implications of real estate transactions.

Module-1 Introduction to Real Estate

10 Hours

Meaning & Scope of Real Estate - Meaning of Immovable Property. Types of immovable property - Freehold, Agriculture & Leasehold. Terms associated with Real Estate - Carpet Area, Built up area, Super Built up area, Loading factor, Plot area, Floor Space Index/Floor Area Ratio, Set back area and Per square Feet rate. Precautionary measures to be taken while purchasing the Immovable Property - Sale deed, Gift deed, Partition deeds, Release deeds, Guidance value, stamp Duty. Registration of Immovable Property. Pre and Post registration -compliances. Loss of original documents - Remedies.

Module-2 Sources of Finance and Trends in Real Estate in India

8 Hours

Loans from Financial Institutions, Documents Required. Mortgages – Types - Equitable Mortgage & Reverse Mortgage. Simple Problems on EMI. Affordable Housing- Pradhan Mantri Awas Yojana, Gated Communities for High Net Worth Individuals. Property Insurance. Trends in Real Estate: Fractional Ownership, Proptech Integration, Co-living and Co-working spaces and Flexible Office spaces.

Module-3 Trends in Real Estate Investment and Tax Implications: 10 Hours

Trends in Real Estate: Real Estate Investment Trust's, AI based Real Estate Analytics & Crowd funding. Transfer of properties, Capital gains on sale. Holding period under IT Act. Computation of gains: STCG LTCG. Income tax applicability on gains. Exemptions under Sections 54, 54B and 54F.

Module-4 Real Estate (Regulation & Development) Act (RERA) 2016. 08 Hours

Purpose & objectives of RERA. Applicability of RERA (Projects / Layouts), Authorities under RERA. Remedies available to the buyers under RERA. Penalties under RERA (Sellers). Case studies

Course Outcomes: At the end of the course the student will be able to:			
1	1 Make Career choices in Real Estate Field		
2	Understand the nuances of Real Estate and be clear when making such a transaction		
3 Apply the tax laws to their advantage and plan their income tax on real estate dealing			

Books for Reference:

Sl.	Title of the Book	Name of the	Name of the
No.		Author/s	Publisher
1	Real Estate Management	P. K. Gupta.	Himalaya Publishing House
2	Real Estate Management	Louis Manoj & Dr	Louis
		Therese Pereira	Publications
3	Urban Land Economics and Real Estate Market	S. C. Gupta	S Chand & Sons
4	Real Estate Development and Investment: An	Gaurav Jain & Sumit	
	Indian Perspective	Sharma	Jain Book Agency
5	Principles of Real Estate Management	Dr. V. K. Jain	S Chand & Co
6	Buy it, Rent it, Profit!	Bryan M Chavis	Touchstone
			Publishers
7	Real Estate Regulation & Development with		
	Model Forms	M L Bhargava	Kamal Publishers
8	Real Estate Management and Financial Analysis	Gaurav Jain	Jain Book
			Agency

Web links and Video Lectures (e-Resources):

- https://youtu.be/EIWoQGJEfnk?si=0fhSMiN4knN0sZW6 Real Estate: Property Management
- https://youtu.be/I-XiX1u0iaE?si=agOV16CAxkQmYLWm Property-technology: The Future of Real Estate in India | Aditya Jhaveri | TEDxYouth@DAIS
- https://youtu.be/6aGXr302-k4?si=D1cNNnlvv0T467NC Earn Money from Real Estate Business without Investment | How to Start Real Estate Business?